TOWN OF BORDEN-CARLETON

Consolidated Financial Statements

March 31, 2023

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MANAGEMENT'S RESPONSIBILITY FOR CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements of the Town of Borden-Carleton are the responsibility of management and have been prepared in accordance with Canadian Accounting Standards for the Public Sector. A summary of the significant accounting policies are described in the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current period cannot be finalized with a certainty until future periods.

To meet its responsibility, management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

Mayor and Council meet with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by MRSB Chartered Professional Accountants Inc., independent external auditors appointed by the Town. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the consolidated financial statements.

On behalf of the Town of Borden-Carleton:

Mayor



139 Queen Street PO Box 2679 Charlottetown, PE Summerside, PE CIA 8C3 902-368-2643

500 Granville Street Suite 2B CIN 5YI 902-888-3897

INDEPENDENT AUDITOR'S REPORT

To the Mayor and Councillors of the Town of Borden-Carleton

Opinion

We have audited the consolidated financial statements of Town of Borden-Carleton (the Town), which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of operations, changes in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Town as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.









Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MRSE Chartered Professional accountants ofc.

MRSB CHARTERED PROFESSIONAL ACCOUNTANTS INC.

Charlottetown, PE

September 12, 2023



TOWN OF BORDEN-CARLETON Consolidated Statement of Financial Position March 31, 2023

		2023		2022
Financial assets				
Cash and cash equivalents				404.000
Unrestricted	\$	459,134	\$	181,362
Restricted		220,004		802,811
Accounts receivable (Note 3)		281,995		159,142
	_	961,133	÷	1,143,315
Liabilities				
Accounts payable and accrued liabilities		276,839		127,820
Deferred revenue (Note 4)		350,111		849,313
Long term debt (Note 5)	_	973,257		1,049,372
	_	1,600,207		2,026,505
Lease commitments (Note 6)				
Net debt (Statement 6)		(639,074)		(883,190)
Non-financial assets				
Prepaid expense		5,288		2,491
Tangible capital assets (Schedules 1 and 2)	_	8,848,017_		8,207,722
	-	8,853,305		8,210,213_
Accumulated surplus (Statement 5)	<u>\$</u>	8,214,230	\$	7,327,023

ON BEHALF OF COUNCIL

Councillor

Notes 1 - 14 are an integral part of these consolidated financial statements

Consolidated Statement of Operations Year Ended March 31, 2023

	· · · · · · · · · · · · · · · · · · ·	Budget 2023	Actual 2023		Actual 2022
Revenues Town (Schedule 3)	\$	785,190	\$ 909,812	\$	740,579
Sewerage (Schedule 5)		172,000	172,152		158,403
Water (Schedule 6)		131,300 120,500	140,751 122,686		128,796 135,218
Gateway Arena (Schedule 7)		120,500	122,000		133,210
		1,208,990	1,345,401		1,162,996
Expenditures					
Town (Schedule 3)		742,900	782,905		630,549
Sewerage (Schedule 5)		203,600	214,021		183,381
Water (Schedule 6)		207,600	192,770		163,374
Gateway Arena (Schedule 7)	_	197,600	201,098		194,687
	_	1,351,700	1,390,794		1,171,991
Operating deficit	_	(142,710)	 (45,393)		(8,995)
Other revenues					
Town (Schedule 3)		158,500	85,386		33,834
Sewerage (Schedule 5)		460,000	339,710		-
Water (Schedule 6)		360,000	371,393		11,795
Gateway Arena (Schedule 7)	_	208,500	136,111	_	5,849
	4	1,187,000	932,600		51,478
Annual surplus		1,044,290	887,207		42,483
Accumulated surplus - beginning of year	10_	7,327,023	7,327,023		7,284,540
Accumulated surplus - end of year (Note 8)	\$	8,371,313	\$ 8,214,230	\$	7,327,023

TOWN OF BORDEN-CARLETON Consolidated Statement of Changes in Net Debt Year Ended March 31, 2023

	Budget 2023	Actual 2023	Actual 2022
Annual surplus	\$ 1,044,290	\$ 887,207	\$ 42,483
Amortization of tangible capital assets Purchase of tangible capital assets Proceeds on disposal of tangible capital assets (Increase) decrease in prepaid expense	- (1,417,800) - -	242,145 (968,269) 85,830 (2,797)	218,586 (207,388) - 17,731
	(1,417,800)	(643,091)	28,929
Decrease (increase) in net debt	(373,510)	244,116	71,412
Net debt - beginning of year	(883,190)	(883,190)	(954,602)
Net debt - end of year	\$ (1,256,700)	\$ (639,074)	\$ (883,190)

TOWN OF BORDEN-CARLETON Consolidated Statement of Cash Flows Year Ended March 31, 2023

		2023_	2022
Cash flows from operating activities Annual surplus	\$	887,207	\$ 42,483
Item not affecting cash: Amortization of tangible capital assets		242,145	218, <u>586</u>
		1,129,352	261,069
Changes in non-cash working capital: Accounts receivable Prepaid expense Accounts payable and accrued liabilities Deferred revenue	_	(122,853) (2,797) 149,019 (499,202)	52,239 17,731 22,028 256,101
		(475,833)	348,099
		653,519	609,168
Cash flows from investing activities Purchase of property and equipment Proceeds on disposal of property and equipment		(968,269) 85,830 (882,439)	(207,388)
Cash flows from financing activity Repayment of long term debt	_	(76,115)	(79,143)
Increase (decrease) in cash		(305,035)	322,637
Cash and cash equivalents - beginning of year		984,173	 661,536
Cash and cash equivalents - end of year		679,138	984,173
Cash and cash equivalents consist of: Unrestricted Restricted	\$	459,134 220,004	\$ 181,362 802,811
	\$	679,138	\$ 984,173

TOWN OF BORDEN-CARLETON Notes to Consolidated Financial Statements Year Ended March 31, 2023

1. DESCRIPTION OF BUSINESS

The Town of Borden-Carleton ("the Town") was incorporated under the Prince Edward Island Municipalities Act. The Town is a non-profit organization under the Income Tax Act. Its principal activities include the provision of local government services to residents of the incorporated area.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

These consolidated financial statements of the Town of Borden-Carleton have been prepared by management in accordance with Canadian Accounting Standards for the Public Sector.

These consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenditures are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay. Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs in the completion of specific work. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenditures are incurred, services are performed or the tangible capital assets are acquired.

Funds within the consolidated financial statements consist of the operating funds for general operations, the fire department and the water and sewerage utilities. Transfers between funds are recorded as adjustments to the appropriate fund balance.

Basis of consolidation

These consolidated financial statements for the Town of Borden-Carleton reflect the assets, liabilities, revenues, expenditures, change in net debt and annual surplus of the Town. The Town is comprised of the municipal operations plus all of the organizations that are owned or controlled by the Town and are, therefore, accountable to the Town Council for the administration of their financial affairs and resources. Included with the municipality are the following:

Borden-Carleton Water and Sewerage Corporation; and Gateway Arena

Cash

Cash and cash equivalents include cash on hand, restricted and unrestricted balances on deposit with financial institutions.

Accounts receivable

Accounts receivable arise from utility dues, grants receivable, and Harmonized Sales Tax receivable. An allowance for bad debts has been calculated through discussions with management, assessment of the other circumstances influencing the collectibility of amounts, and using historical loss experience. Amounts deemed non-collectible are written off and deducted from the carrying value of the receivable. Amounts subsequently recovered from accounts previously written off are credited to the allowance account in the period of recovery.



TOWN OF BORDEN-CARLETON Notes to Consolidated Financial Statements Year Ended March 31, 2023

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Tangible capital assets

Tangible capital assets are are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

Park Buildings Fire vehicles Equipment Electronic equipment Streets and sidewalks Vehicles Sewer system Sewer equipment Water system	4% 2.5% and 5% 6.67% 10% 25% 4% 20% 1.2% 1.2% 5%
Water equipment Water reservoir	5% 1.2%

Full amount of the annual amortization is charged in the year of acquisition. Tangible capital assets acquired but not placed into use are not amortized until the asset is available for use. At March 31, 2023, new zamboni was purchased but not in use at year end, therefore no amortization has been taken in the current year.

The Water and Sewerage tangible capital assets are amortized using the straight-line method over the estimated useful life as directed by the Island Regulatory and Appeals Commission.

The Town regularly reviews its tangible capital assets to eliminate obsolete items.

Impairment of long lived assets

The Town tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent the carrying value exceeds its fair value.

Asset Retirement Obligations

Liabilities are recognized for statutory, contractual or legal obligations associated with the retirement of tangible capital assets when those obligations result from the acquisition, construction, development or normal operation of the assets. The obligations are measured initially at fair value, determined using present value methodology, and the resulting costs capitalized into the carrying amount of the related tangible capital asset. In subsequent periods, the liability is adjusted for accretion and any changes in the amount or timing of the underlying future cash flows. The capitalized asset retirement cost is amortized on the same basis as the related asset and accretion expense is included in the Consolidated Statement of Operations. As at March 31, 2023, no asset retirement obligations have been identified by management.



Notes to Consolidated Financial Statements Year Ended March 31, 2023

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Government transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the consolidated financial statements as revenue in the year in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates on the amounts can be determined.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for the use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the consolidated change in net debt for the period.

Revenue recognition

Property tax billings are based on the assessed value of real property in the Town and are payable in each calendar year. Municipal tax rates are reviewed, established, and approved annually by the Town Council. These revenues are recognized monthly when received from the Province.

Sewer and water dues are charged based on rates approved by the Island Regulatory and Appeals Commission (IRAC). These charges are assessed annually and are recognized when billings come due.

The Town follows the deferral method of accounting for grants and contributions. Restricted contributions are recognized as revenue in the year in which the related expenditures are incurred, with recognition of excess amounts being deferred until the related expenditure is incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments that are subsequently measured at amortized cost are shown as an adjustment to the carrying value of the related financial instrument



TOWN OF BORDEN-CARLETON Notes to Consolidated Financial Statements Year Ended March 31, 2023

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Use of estimates

The presentation of the consolidated financial statements in conformity with Canadian Accounting Standards for the Public Sector requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosures of contingent liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. The following are areas in which management makes significant accounting estimates:

- The amounts recorded for amortization of tangible capital assets on the consolidated statement of operations is subject to management's assessment of the estimated useful life of the Town's tangible capital assets.
- The recognized amounts of potential claims and liabilities depend on management's assessment of future costs and the probability these events will occur.

3. ACCOUNTS RECEIVABLE

	 2023	2022
Government funding Utility dues Arena trade Town trade HST receivable (payable)	\$ 159,734 81,764 31,627 23,557 (6,865)	\$ 55,857 69,867 15,396 1,746 24,098
Allowance for doubtful accounts	 289,817 (7,822) 281,995	\$ 166,964 (7,822) 159,142

4. DEFERRED REVENUE

	 2023		2022	
Canada Community Building Fund Insurance proceeds Safe restart Utility dues Fire dues Donation	\$ 205,652 86,440 45,000 9,377 3,642	\$	789,065 - 45,000 8,880 4,868 1,500	
	\$ 350,111	\$	849,313	

Under the Canada Community Building Fund the Town is allocated \$100,000 per year for fiscal years ending March 31, 2019 to 2024. These funds, along with interest earned, must be used for eligible infrastructure and capacity building projects. Any funds received under this program, including interest earned, but not yet spent are recognized as deferred revenue at the end of the period.

During the year, the Town received Canada Community Building Funding of \$200,000, earned interest of \$550, and incurred eligible expenditures of \$783,963.



Notes to Consolidated Financial Statements Year Ended March 31, 2023

LONG TERM DEBT	2023	2022
Town Consolidated Credit Union Ltd prime plus 0.5%, repayable in monthly principal installments of \$1,667 plus interest. The loan is due for renewal on February 16, 2024, matures on February 16, 2029 and is secured by general security agreement giving first charge on Metaflab pumper fire truck with a carrying value of \$108,332. Consolidated Credit Union Ltd prime, repayable in monthly blended installments of \$509. The loan is due for renewal on	\$ 103,849	\$ 123,853
March 19, 2028, matures on March 19, 2043 and is secured by general security agreement giving first charge on fixed and floating assets.	66,640	69,976
	170,489	193,829
Water and Sewerage Consolidated Credit Union Ltd prime plus 0.5%, repayable in monthly principal installments of \$2,627 plus interest. The loan is due for renewal on December 31, 2024, matures on January 14, 2037 and is secured by general security agreement. Consolidated Credit Union Ltd prime plus 0.5%, repayable in monthly principal installments of \$1,493 plus interest. The loan is due for renewal on November 30, 2023, matures on November 30, 2038 and is secured by general security agreement. Consolidated Credit Union Ltd prime, repayable in monthly blended installments of \$509. The loan is due for renewal on March 19, 2028, matures on March 19, 2043 and is general security agreement giving first charge on fixed and floating	436,052 300,076	467,576 317,991
assets.	66,640_	69,976
	802,768	855,543
	\$ 973,257	\$ 1,049,372

Principal repayments of long term debt are expected to be repaid over the next five years as follows:

2024	\$ 72,833
2025	73,067
2026	73,318
2027	73,585
2028	73,870

TOWN OF BORDEN-CARLETON Notes to Consolidated Financial Statements Year Ended March 31, 2023

6. LEASE COMMITMENTS

The Town has entered into a lease agreement for the lease of a office equipment, office space and leased property. The minimum lease payments due over the next five years are as follows:

\$ 14,241
3,175
1
1
1
\$

7. GOVERNMENT TRANSFERS

		2023	2022
Government Transfers for Capital			
Town Atlantic Canada Opportunities Agency Canada Community Building Fund Municipal Capital Expenditure Grant Province of Prince Edward Island - Heat pump rebate Province of Prince Edward Island - Fire equipment	\$	31,072 14,795 9,969 1,800	\$ 9,304 - 24,530 33,834
Sewerage Canada Community Building Fund Municipal Capital Expenditure Grant		307,527 32,183 339,710	-
Water Canada Community Building Fund Municipal Capital Expenditure Grant		337,654 33,739 371,393	8,846 2,949 11,795
Gateway Arena Canada Community Building Fund Municipal Capital Expenditure Grant		123,737 12,374 136,111	4,900 949 5,849
	_	904,850	 51,478
Government Transfers for Operations			
Town Province of PEI - Municipal Support grant Province of PEI - Wage grants Province of PEI - Fiona claims Province of PEI - Recreation grant		73,596 37,153 12,195 5,000 127,944	 20,399 44,011 - 5,000 69,410

TOWN OF BORDEN-CARLETON Notes to Consolidated Financial Statements Year Ended March 31, 2023

7.	GOVERNMENT TRANSFERS (continued)	_	2023	2022
	Government Transfers for Operations			
	Gateway Arena Province of PEI - Recreation grant Province of PEI - Wage grants Province of PEI - Grant in lieu of property tax Province of PEI - COVID operational support		8,500 9,366 4,729	8,500 - 4,719 35,000
	Province of PEt - COVID operational adoptor		22,595	48,219
		_	150,539	117,629
		\$	1,055,389	\$ 169,107
8.	ACCUMULATED SURPLUS Unrestricted surplus Investment in tangible capital assets (Note 9)	-	2023 339,473 7,874,757	\$ 2022 168,673 7,158,350
	Investment in tangible capital assets (Note 3)	\$	8,214,230	\$ 7,327,023
9.	INVESTMENT IN TANGIBLE CAPITAL ASSETS		2023	2022
	Tangible capital assets (Schedule 1 and 2) Accumulated Amortization (Schedule 1 and 2) Long-term debt (Note 5)	\$	12,932,859 (4,084,845) (973,257)	\$ 12,088,030 (3,880,308) (1,049,372)
		\$	7,874,757	\$ 7,158,350

TOWN OF BORDEN-CARLETON Notes to Consolidated Financial Statements

Year Ended March 31, 2023

10. BUDGET FIGURES

A reconciliation of the 2023 fiscal operating budget prepared by Council to the budget figures disclosed in the consolidated financial statements is as follows:

Town of Borden-Carleton budgeted annual deficit	\$ (65,645)
Sewer Utility budgeted annual deficit	(66,100)
Water Utility budgeted annual deficit	(91,300)
Add: Transfers for capital - Town	158,500
Add: Transfers for capital - Sewer	460,000
Add: Transfers for capital - Water	360,000
Add: Transfers for capital - Arena	208,500
Add: Debt repayment - Water	18,000
Add: Debt repayment - Sewer	31,500
Add: Debt repayment - Fire truck	20,000
Add: Debt repayment - Public works	3,335
Add: Debt repayment - Water utility	 7,500
	\$ 1.044,290

The budget figures provided on Statements 2 and 3 and Schedules 3 to 7 have not been audited or reviewed by the external auditor.

11. RATE REGULATION

The Town is subject to rate regulation on the water and sewerage utilities provided to residents in Prince Edward Island under the Island Regulatory and Appeals Commission Act. The purpose of this Act, which is administered by the Island Regulatory and Appeals Commission (IRAC), is to regulate the rate municipalities may charge for water and sewerage utilities provided to residents within Prince Edward Island and to ensure at all times a just and reasonable price for water and sewerage services. Changes in water and sewerage rates can only be implemented with approval from IRAC.

12. LINE OF CREDIT AVAILABILITY

The Water and Sewerage Utility has an approved overdraft limit of \$110,000 with the Consolidated Credit Union Ltd. with a rate of prime plus 1%. The overdraft on this account was not utilized at year end and the terms of this account are renewable April 30, 2023.

The Town has an approved overdraft limit of \$160,000 with Consolidated Credit Union Ltd with a rate of prime plus 1%. The overdraft on this account was not utilized at year end and the terms of this account are renewable April 30, 2023.

The Gateway Arena has an approved overdraft limit of \$20,000 with Consolidated Credit Union Ltd with a rate of prime plus 2%. The overdraft on this account was not utilized at year end and the terms of this account are renewable April 30, 2023.

13. FINANCIAL INSTRUMENTS

The Town's financial instruments consist of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, and long term debt.

The Town is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Town's risk exposure and concentration as of March 31, 2023.



Notes to Consolidated Financial Statements Year Ended March 31, 2023

13. FINANCIAL INSTRUMENTS (continued)

(a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Town is exposed to credit risk from customers. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Town has a significant number of customers which minimizes concentration of credit risk.

(b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Town is exposed to this risk mainly in respect of its receipt of government funding and customer payments, long term debt and accounts payable and accrued liabilities.

(c) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Town manages exposure through its normal operating and financing activities. The Town is exposed to interest rate risk primarily through its credit facilities.

14. SEGMENT DISCLOSURES

The Town is a diversified municipal unit that provides a wide range of services to its citizens. For management reporting purposes, the Town's operations and activities are organized and reported by segment.

The major segments are as follows:

Town

This segment is responsible for the overall financial and local government administration. Its tasks include, but are not limited to, daily accounting functions, preparation and coordination of annual consolidated audited financial statements, development of the annual budget, human resource functions for the entire Town, maintenance of bylaws and policies, oversight of public works and recreation programs, maintenance of Town facilities, and administration of Town services.

Water and Sewerage Utility

This segment is responsible for the maintenance and operations of water and sewer services provided to residents and other customers.

Gateway Arena

This segment is responsible for promoting and offering recreation opportunities and activities for its residents. Its tasks include the operation and maintenance of the Town arena.

TOWN OF BORDEN-CARLETON

Schedules to Consolidated Financial Statements Tangible Capital Assets Year Ended March 31, 2023

(Schedule 1)

		Cost beginning of year	-	Additions	Disposals and write downs	Cost end of year	Accum amort beginning of year	Amort in the year	Disposals and write downs	Accum amort end of year	Net book value
Town and Arena											
Land	₩	424,280 \$	₩	9,645 \$	(85,831) \$	348,094 \$	(Л	<i>₩</i>	69	1	348.094
Park		150,274		,		150,274	12,022	6,011		18.033	132,241
Buildings		1,132,673		6,456	1	1,139,129	717,734	14,688	3	732.422	406.707
Fire vehicles		546,688		•	1	546,688	415,105	22,313	,	437,418	109 270
Equipment		620,314		204,213	(32,606)	786,921	364,547	48.587	37.606	375,528	411.393
Electronic				•		•					
equipment		36,936		8,813	1	45,749	35,715	3,424	1	39,139	6.610
Streets and								•			

299,419 29,935

239,102 31,931

17,667 9,226

221,435 22,705

538,521 61,866

2,722 11,279

535,799 50,587

sidewalks Vehicles 37,606 \$ 1,873,573 \$ 1,743,669

121,916 \$

123,437 \$ 3,617,242 \$ 1,789,263 \$

243,128 \$

\$ 3,497,551 \$

Water and Sewerage	qe													
Land	\$ 35,435 \$	G	ı	1	49	35,435 \$		69	(/)	•	()	,	\$ 35.436	136
Building	3,000		1	t		3,000	638	-	149	1	٠	788)	2,212
Sewer system	4,998,340		346,771		τO	5,345,111	922,165		64,141	•		986,305	4.358,806	908
Sewer equipment			3,654	٠		86,642	66,067		1,123	٠		67,190	19,452	152
Water system	2,381,955		,	•	2	2,381,955	660,965		28,583	•		689,548	1.692.407	107
Water equipment	nt 323,606		3,568	1		327,174	273,488		12,597	•		286,085	41,091	191
Water reservoir	765,156		371,144		1	,136,300	167,721		13,635			181,356	954,943	143
	\$ 8,590,480 \$ 725,137 \$	69	725,137		6	,315,617 \$	\$ 9,315,617 \$ 2,091,044 \$	S	120,228 \$	'	49	\$ 2,211,272 \$ 7,104,347	7,104,3	147
Totaí	\$ 12,088,031 \$ 968,265 \$	69	968,265		17 \$ 12	932,859 \$	123,437 \$ 12,932,859 \$ 3,880,307 \$	44	242,145 \$	37,60	ω	37,606 \$ 4,084,845 \$ 8,848,017	8.848.0	117

Notes 1 - 14 are an integral part of these consolidated financial statements

TOWN OF BORDEN-CARLETON

(Schedule 2)

Schedules to Consolidated Financial Statements Tangible Capital Assets Year Ended March 31, 2022

	٩	Cost beginning of vear	Additions	SI SI	Disposals and write downs	is te	Cost end of year	Accum amort beginning of year	sccum amort inning if year	Amort in the year	40 5	Disposals and write downs		Accum amort end of year	bc	Net book value
Town and Arena						-	\$ 000 PCP		¥	ı	G.	1	(A	ı	424,280	280
Land	59	421,750 \$	2,530	₽		D	150.274		6,011	6,011		1	+	12,022	138,252	252
Park	•	1 120,27 4	3.532	32	•		1.132,673	703,208	208	14,526	9			717,734	414,939	939
Duiluings Eire vehirles		546 688	, ,	Į.	•		546,688	392,793	793	22,312	8	•		415,105	131,583	583
Equipment		547,694	72,620	50	1		620,314	324,435	135	40,112	7			364,547	255,767	797
Electronic equipment		36,936	1		1		36,936	34,495	195	1,220	0	•		35,715	``	1,221
Streets and sidewalks		474,389	61,410	0	ı		535,799	207,751	751	13,684	4 0	1		221,435	314,364	14,364
Vehicles		15,735	34,852	22			50,587	15,735	35	0,870		1		22,100	4.1	
	s	\$ 3,322,607 \$	174,944	44 \$	ı	69	3,497,551	\$ 1,684,428	428 \$	104,835	υ (-)	1	(A)	1,789,263 \$	1,708,288	288
Water and Sewerage	e e	25 A25 &	,	€F.	ŧ	€A	35,435	ı G	₩	1	49	,	49	()	35,	35,435
Duilding	→		1	>	٠	+	3,000		488	150	0	1		638	2,	2,361
Sower evetern	•	4 985 670	12.670	20	٠		4,998,340	862,185	185	59,980	0	ı		922,165	4,076,175	175
Sewer equipment		82.988		1	1		82,988	65,	65,127	940	0	•		66,067	16,	16,921
Woter eyetem		2 281 955	٠		1		2.381.955	632,381	381	28,584	4	ı		660,965	1,720,990	990
Water system		244 222	12 283	2	١		323.606	258,574	574	14,915	5	1		273,489	20	50,117
Water reservoir	_	757,764	7,392	92	'		765,156	158,539	539	9,182	22	-		167,721	597,435	435
	₩	8,558,035 \$	32,445	45 \$	•	₩.	8,590,480	\$ 1,977,294	294 \$	113,751	₩		€ S	2,091,045 \$	6,499,434	434
Total	8	\$ 11,880,642 \$	3 207,388	88 \$	•	မာ	\$ 12,088,030	\$ 3,661,722	722 \$	218,586	\$	•	69	3,880,308 \$	8,207,722	722

TOWN OF BORDEN-CARLETON Statement of Operations - Town Year Ended March 31, 2023

(Schedule 3)

		Budget 2023	 Actual 2023	Actual 2022
Revenues Property taxes Grants - municipal support Fire dues Grants - job creation Donations Miscellaneous Grants - Fiona claims Fines and fees Grants - recreation Licenses and permits	\$	625,048 72,042 56,600 9,000 6,000 5,500 - 3,000 5,000 3,000	\$ 673,573 73,596 62,238 37,153 20,899 16,737 12,195 5,165 5,000 3,256	\$ 600,182 20,399 58,532 44,011 - 5,085 - 2,859 5,000 4,511
Expenditures Fire Protection (Schedule 4) General Government (Schedule 4) Police Protection Properties and Planning (Schedule 4) Public Works (Schedule 4)		785,190 136,400 177,000 105,000 30,600 147,900	909,812 142,635 183,388 105,303 49,014 112,716	740,579 133,434 146,775 98,287 28,836 95,750
Recreation (Schedule 4) Operating surplus	_	146,000 742,900 42,290	189,849 782,905 126,907	127,467 630,549 110,030
Other Government transfers for capital (Note 7) Gain on disposal of tangible capital assets	_	158,500	57,636 27,750	33,834
Annual surplus	\$ \$	158,500 200,790	\$ 85,386 212,293	\$ 33,834 143,864

TOWN OF BORDEN-CARLETON Statement of Expenditures - Town Year Ended March 31, 2023

	· maron	01, 2020				
		Budget 2023		Actual 2023		Actual 2022
Expenditures						
Fire Protection	•	25.000	ŵ	40 706	œ	20 276
Amortization of tangible capital assets	\$	35,000	\$	42,706	\$	39,376
Convention and training		4,500		2,005		3,997
Gas, oil and repairs		9,400		6,156		7,565
Honorariums		7,500		7,831		5,025
insurance		7,200		9,060		7,940
Interest on long term debt		4,000		6,210		3,988 72
Miscellaneous		4,300		466		
Share of civic building costs		17,000		17,555		17,635
Supplies		3,000		5,523		2,333
Telecommunications		6,500		7,123		7,503
Water charge	_	38,000		38,000		38,000
	_	136,400		142,635	-	133,434
General Government		4.000		4.024		2 072
Advertising		4,000		1,051		2,873
Amortization of tangible capital assets		17,000		24,261		21,146
Community special events		1,500		5,317		132
Conference and travel		1,000		303		25
Copier lease		6,500		1,352		1,352
Council honoraria		17,300		17,467		16,821
Election		5,000		2,045		2,117
Interest and bank charges		1,500		1,151		1,044
Liability insurance		5,400		3,659		3,126
Memberships		2,000		1,952		1,797
Miscellaneous		500		-		397
Office		9,500		16,470		11,718
Professional fees		27,000		13,752		8,833
Property tax rebates		6,500		5,578		5,717
Rent		11,500		11,996		11,501
Repairs and maintenance		4,000		4,005		3,775
Salaries and benefits		171,800		187,202		145,445
Telephone		5,000		5,693		4,906
Portion allocated to water and sewerage		(120,0 <u>00)</u>		(119,866)		(95 <u>,950)</u>
_		177,000		183,388		146,775
Properties and Planning						
Civic building		21,200		25,079		25,065
Development officer		7,000		6,519		6,163
Library and campsite		1,500		45		1,741
Maintenance building		6,950		4,812		5,882
Marine rail park		9,200		20,474		6,900
Other properties		1,750		9,640		720
Portion of civic building allocated to fire		2.7		802 P		'a
protection	_	(17,000)		(17,555)		(17,635)
	2	30,600		49,014		28,836

Statement of Expenditures - Town (continued)

Year Ended March 31, 2023

	Budget 2023	Actual 2023	Actual 2022
Public Works			
Amortization of tangible capital assets	24,000	17,667	13,685
	22,000	19,883	20,846
Electricity Interest on long term debt	2,200	3,761	2,166
Repairs and maintenance	23,200	7,600	7,073
Snow removal	60,000	55,419	47,824
Tractor, gas and repairs	2,500	8,386	4,156
Wages	14,000	-	-
vvage3	147,900	112,716	95,750
Recreation	2		
Amortization of tangible capital assets	16,000	28,175	21,953
Ballfield	7,000	6,101	3,067
Interest on long term debt	-	228	44
Miscellaneous	500	-	-
Salaries and benefits	110,000	125,513	98,607
Special events	10,000	25,902	294
Supplies and equipment	2,000	3,531	1,578
Travel	500	399	1,924
1164-01	146,000	189,849	127,467

(Schedule 4)

Statement of Operations - Sewerage Year Ended March 31, 2023

(Schedule 5)

		Budget 2023		Actual 2023		Actual 2022
Revenues Residential Commercial Interest	\$	95,000 71,000 6,000	\$	99,888 67,075 5,189	\$	96,165 54,958 7,280
		172,000		172,152	77.6	158,403
Expenditures Operating Certified operator contractor Electricity Repairs and maintenance	N a	26,400 14,000 15,000 55,400		29,200 7,973 6,677 43,850		22,028 13,095 3,081 38,204
General Bad debt Insurance Interest and bank charges Memberships and dues Professional fees Property taxes		2,500 200 2,000 7,500		2,471 330 1,741 1,750 665 6,957		6,554 2,075 439 1,861 1,600 756
Other Amortization of tangible capital assets Interest on long term debt	_	60,000 16,000 76,000		65,339 37,942 103,281		60,995 22,115 83,110
Allocation from general government		60,000		59,933		48,782
	-	203,600		214,021		183,381
Operating deficit	_	(31,600)	_	(41,869)	200	(24,978)
Other Government transfers for capital (Note 7)	_	460,000		339,710		
Annual surplus (deficit)	\$	428,400	\$	297,841	\$_	(24,978)

TOWN OF BORDEN-CARLETON Statement of Operations - Water Year Ended March 31, 2023

(Schedule 6)

		Budget 2023	_	Actual 2023		Actual 2022
Revenues Residential Commercial Public fire protection service Interest Inspection/connection fees	\$	57,000 35,000 38,000 1,300	\$	58,450 40,715 38,000 3,466 120	\$	56,262 34,514 38,000 - 20
	_	131,300		140,751		128,796
Expenditures Operating Certified operator contractor Electricity Repairs and maintenance Water testing	Yo 21	26,400 14,000 15,000 7,500 62,900		29,200 18,438 9,147 5,967 62,752		22,028 14,931 7,557 5,028 49,544
General Bad debt Insurance Interest and bank charges Memberships and dues Professional fees Property taxes		2,000 200 2,000 2,500 -		2,489 220 1,741 1,750 303 6,503		4,369 1,637 88 1,861 1,600 288 9,843
Other Amortization of tangible capital assets Interest on long term debt	<u></u>	65,000 13,000 78,000		54,890 8,692 63,582		52,755 4,063 56,818
Allocation from general government	-	60,000		59,933		47,169
	-	207,600 (76,300)		192,770 (52,019)	2000	163,374 (34,578)
Operating deficit		(10,000)		(02)010)		(2.1,0.0)
Other Government transfers for capital (Note 7)	_	360,000	_	371,393		11,795
Annual surplus (deficit)	\$	283,700	\$	319,374	\$	(22,783)

Statement of Operations - Gateway Arena Year Ended March 31, 2023

(Schedule 7)

		Budget 2023		Actual 2023	 Actual 2022
Revenues					
Ice rentals	\$	71,000	\$	76,029	\$ 49,500
Canteen sales		30,000		17,607	32,477
Grants - salaries		5,000		9,366	-
Grants - recreation		8,500		8,500	8,500
Grants - Province of PEI		2,000		4,729	39,719
Sign rentals		3,500		3,650	3,775
Miscellaneous		-		2,053	-
Donations		-		435	300
Gym membership fees	_	500		317	 947
		120,500		122,686	135,218
Expenditures	5000				
Amortization of tangible capital assets		8,000		9,106	8,678
Bad debts		-		-	1,391
Canteen purchases		20,000		8,558	22,697
Electricity		45,000		45,796	32,035
Fuel		17,000		19,788	14,186
Garbage		3,500		3,962	2,286
Insurance		8,500		10,213	8,571
Miscellaneous		1,500		2,001	2,121
Professional fees		-		3,000	2,600
Property taxes and utilities		1,500		6,523	3,836
Repairs and maintenance		15,000		18,320	20,722
Salaries and benefits		72,000		65,187	70,636
Snow removal		4,000		7,372	3,432
Telephone	-	1,600		1,272	 1,496
	<u> </u>	197,600		201,098	194,687
Operating deficit	-	(77,100)		(78,412)	 (59,469)
Other					
Government transfers for capital (Note 7)	V	208,500		136,111	5,849
Annual surplus (deficit)	\$	131,400	\$_	57,699	\$ (53,620)

NO	i Statements
V-CARLETO	I Financial
NOF BORDEN	Consolidated
TOWN	Schedules to

(Schedule 8)

Segment Disclosures Year Ended March 31, 2023

	Government	Sewer Utility	Water Utility	Gateway Arena	Elimination	Consolidated 2023
Revenues Property taxes Fire dues Government transfers for operations Fines and fees Building permits and fees Residential levies Commericial levies Ice rentals Canteen sales Interest Miscellaneous	\$ 673,573 62,238 127,944 5,165 3,256 - - - 37,636	\$ - - - 99,888 67,075 - - 5,189	\$ 38,000 - 38,450 - 58,450 - 40,715 - 3,466 3,466	\$	\$ (38,000)	\$ 673,573 62,238 150,539 5,165 3,256 158,338 104,462 76,029 17,607 8,655 44,211
	909,812	172,152	140,751	122,686	(41,328)	1,304,073
Expenditures Salaries and benefits Goods and services Amortization of tangible capital assets	338,013 320,733 112,809 11,350	29,200 81,210 65,339 38,272	29,200 99,768 54,890 8,912	65,187 126,805 9,106	(41,328)	461,600 587,188 242,144 58,534
	782,905	214,021	192,770	201,098	(41,328)	1,349,466
Operating surplus (deficit) Govenment transfers for capital Gain on disposal of tangible capital assets	126,907 57,636 27,750	(41,869) 339,710	(52,019) 371,393	(78,412)		(45,393) 904,850 904,850
Annual surplus (deficit)	\$ 212,293	\$ 297,841	\$ 319,374	\$ 57,699	1	\$ 859,457

TOWN OF BORDEN-CARLETON

(Schedule 9)

Schedules to Consolidated Financial Statements Segment Disclosures Year Ended March 31, 2022

	ဗိ	Government		Sewer Utility		Water Utility	Gateway	teway Arena	Elim	Elimination	Cons	Consolidated 2022
Bovonings												
Describe	¥	600 178	69	,	€.	,	· ·		€	1	G	600,178
Flobelly laxes)	58 532	}	(+	38 000			_	(38,000)		58,532
rife dues		20,00)	AB	AR 210				117,629
Government transfers for operations		09,410		ı			י ר	2				2 850
Fines and fees		2,859				1	1			ı		2,00,7
Ruilding permits and fees		4.511		1		i	ſ			111		4,511
Doctorial Jouise		1		96, 165		56,262	í			ı		152,427
Residential review		. (54 958		34,514	1			(2,755)		86,717
Commercial levies							49	49.500				49,500
ice rentais	P			1		1	32	32 477		ì		32.477
Canteen sales				1			Ī	-				7 280
Interest				7,280		ι	•					01.
Miscellandous		5.085				20	ູດ	5,022				10,127
										i		
		740,575		158,403		128,796	135	135,218		(40,755)	`	1,122,237
Expenditures												0
Salariae and hanafite		265.898		22,028		22,028	70	70,636		1		380,590
		257.881		77,804		84,440	115	115,373		(40,755)		494,743
GOOGS and selvices		96 160		60,995		52,755	00	8,678				218,588
Allouization of tangible capital assets		7.426		22,554		4,151	1			1		34,131
		 		-								
		627,365		183,381		163,374	194	194,687		(40,755)	`	1,128,052
				1000		(0.4 670)	02/	(00)				(5.815)
Operating surplus (deficit)		113,210		(24,978)		(34,378)	8C)	(39,469)		ı		51 47B
Govenment transfers for capital		33,834				11,795	١	3,049				7
() () () () () () () () () () () () () (U	147 044	U	(24.978)	67	(22.783)	\$ (53	(53,620)	49	ı	G	45,663
Authan Surpins (neitein)	,	2										